

Second Quarter FY2022 (2023/03)

## Financial Results Data Book

CROOZ, Inc.

TSE Standard; Code 2138

This document presents quantitative data related to financial conditions and key indicators for CROOZ. Going forward, we will be updating the data and releasing it on a quarterly basis. We hope that it will be useful as a reference when analyzing our company.

Consolidated Totals		Fiscal Year: 2020 (2021/3)					Fiscal	Year: 2021 (2022/3)		Fiscal Year: 2022 (2023/3)						
	10	20	3Q	40	Full-year	10	20	30	40	Full-year	1Q	20	30	40	Full-year	
Transaction Value	8, 694	8, 948	10, 297	7, 759	35, 700	8, 342	8, 002	8, 710	7, 223	32, 278	7, 599	7, 339				
(% of same Q previous year)	102. 3%	91.0%	107. 8%	106. 2%	101. 5%	95. 9%	89. 4%	84. 6%	93. 1%	90. 4%	91. 1%	91. 7%				
Sales	4, 044	4, 165	5, 079	3, 960	17, 251	3, 997	3, 963	3, 898	3, 618	15, 477	3, 692	3, 418				
(% of same Q previous year)	109. 9%	105. 8%	122. 5%	103.0%	110. 5%	98.8%	95. 1%	76. 7%	91.4%	89. 7%	92. 4%	86. 3%				
Labor expenses	261	267	314	346	1, 188	323	333	357	363	1, 377	434	462				
(% of sales)	3.0%	3.0%	3.0%	4. 5%	3. 3%	3. 9%	4. 2%	4. 1%	5.0%	4. 3%	5. 7%	6. 3%				
Outsourcing expenses	382	388	560	625	1, 957	561	518	450	496	2, 028	435	402				
(% of sales)	4. 4%	4. 3%	5. 4%	8. 1%	5. 5%	6. 7%	6. 5%	5. 2%	6. 9%	6. 3%	5. 7%	5. 5%				
Promotional expenses	550	697	801	385	2, 434	446	651	697	329	2, 124	549	584				
(% of sales)	6. 3%	7. 8%	7. 8%	5.0%	6.8%	5. 4%	8. 1%	8.0%	4. 6%	6.6%	7. 2%	8. 0%				
Operating profit	625	538	750	220	2, 134	431	106	213	487	1, 238	246	-149				
(% of sales)	7. 2%	6.0%	7. 3%	2. 8%	6.0%	5. 2%	1.3%	2. 4%	6.8%	3.8%	3. 2%	-2. 0%				
EBITDA	725	604	835	578	2, 743	498	176	284	568	1, 528	310	-85				
Number of employees	299	314	333	337	-	372	368	387	389	-	433	434				
E-commerce Business		Fiscal	Year: 2020 (2021/3)				Fiscal	Year: 2021 (2022/3)				Fiscal Y	ear: 2022 (2023/	3)		
L Container de Bustiliess	10	20	30	40	Full-vear	10	20	30	40	Full-year	10	20	3Q 4Q Full-year			
Transaction Value	6, 766	6, 972	8, 368	6, 128	28, 235	6, 483	5, 803	6, 930	4, 972	24, 189	5, 436	5, 437	00	- 14	ruri your	
(% of same Q previous year)	-	-	-	-	-	95. 8%	83. 2%	82. 8%	81. 1%	85. 7%	83. 9%	93. 7%				
Sales	2, 900	3, 001	3, 574	2, 703	12, 180	2, 773	2, 474	2, 696	1, 844	9, 789	2, 008	2, 007				
(% of same Q previous year)	-	-	-	-	-	95. 6%	82. 4%	75. 4%	68. 2%	80. 4%	72. 4%	81. 1%				
Operating profit	551	443	474	378	1, 847	387	15	251	184	839	- <del>27</del>	-32				
(% of sales)	8. 1%	6. 4%	5. 7%	6. 2%	6. 5%	6. 0%	0. 3%	3. 6%	3. 7%	3. 5%	-0. 5%	-0. 6%				
	J. 1/0			0. 2/0	0.0/0	3. 0/0			3. 770	0.0/0	0.00					
E-commerce Business			Year: 2020 (2021/3)					Year: 2021 (2022/3)					ear: 2022 (2023/	3)		
(SHOPLIST Business)	10	20	30	40	Full-year	10	20	30	40	Full-year	10	20	30	40	Full-year	
Transaction Value	6, 572	6, 784	8, 033	5, 802	27, 194	6, 139	5, 469	6, 676	4, 750	23, 036	5, 242	5, 270				
(% of same Q previous year)	105. 3%	104. 5%	117. 6%	115. 5%	110. 6%	93. 4%	80. 6%	83. 1%	81.9%	84. 7%	85. 4%	96. 4%				
Sales	2, 706	2, 813	3, 240	2, 377	11, 138	2, 435	2, 172	2, 523	1, 769	8, 900	1, 910	1, 903				
(% of same Q previous year)	103. 6%	104. 0%	115. 3%	111. 7%	108. 6%	90.0%	77. 2%	77. 9%	74. 4%	79. 9%	78. 4%	87. 6%				
Cost of goods purchased	3, 866	3, 971	4, 793	3, 424	16, 055	3, 628	3, 246	4, 059	2, 882	13, 817	3, 212	3, 240				
(% of sales)	58. 8%	58. 5%	59. 7%	59.0%	59.0%	59. 1%	59. 4%	60. 8%	60. 7%	60. 0%	61. 3%	61. 5%				
Logistics expenses	938	987	1, 119	833	3, 879	906	819	871	662	3, 260	754	777				
(% of sales)	14. 3%	14. 5%	13. 9%	14. 4%	14. 3%	14. 8%	15. 0%	13. 0%	13. 9%	14. 2%	14. 4%	14. 8%				
Promotional expenses	531	702	791	373	2, 400	450	626	605	263	1, 947	508	513				
(% of sales)	8. 1%	10. 3%	9. 8%	6. 4%	8. 8%	7. 3%	11. 5%	9. 1%	5. 5%	8. 5%	9. 7%	9. 7%				
Labor expenses	144	140	160	164	609	138	156	159	164	619	195	173				
(% of sales)	2. 2%	2. 1%	2.0%	2. 8%	2. 2%	2. 3%	2. 9%	2. 4%	3. 5%	2. 7%	3. 7%	3. 3%				
Outsourcing expenses	98	94	175	205	574	141	146	149	141	578	125	110				
(% of sales)	1. 5%	1. 4%	2. 2%	3. 5%	2. 1%	2. 3%	2. 7%	2. 2%	3. 0%	2. 5%	2. 4%	2. 1%				
Other expenses	407	438	486	398	1, 730	431	387	408	351	1, 579	372	374				
(% of sales)	6. 2%	6. 5%	6. 1%	6. 9%	6. 4%	7. 0%	7. 1%	6. 1%	7. 4%	6. 9%	7. 1%	7. 1%				
Operating profit	585	448	506	401	1, 942	365	34	329	185	915	-45	-45				
(% of sales)	8. 9%	6. 6%	6. 3%	6. 9%	7. 1%	5. 9%	0. 6%	4. 9%	3.9%	4. 0%	-0. 9%	-0. 9%				
Number of employees	122	116	118	116	-	132	132	126	122	_	129	117				
Key Performance Indicators		Fiscal	Year: 2020 (2021/3)				Fiscal	Year: 2021 (2022/3)				Fiscal	'ear: 2022 (2023/	(3)		
	1Q	20	30	40	Full-year	1Q	20	30	4Q	Full-year	1Q	20	30	4Q	Full-year	
Annual unique purchasers	1, 791, 537	1, 754, 821	1, 788, 989	1, 843, 309	-	1, 849, 214	1, 781, 194	1, 715, 166	1, 644, 466	_	1, 648, 029	1, 672, 947				
(% of same Q previous year)	96. 2%	93. 2%	97. 0%	102. 4%	-	103. 2%	101. 5%	95. 9%	89. 2%	_	89. 1%	93. 9%				
Average annual spend per user	-	-	-	-	14, 753	-	-	-	-	14, 009	-	-				
(% of same period of previous year)	-	-	-	-	109.6%	-	-	-	-	95.0%	-	-				
Annual purchases per user	-	-	-	-	2. 5	-	-	-	-	2. 41	-	-				
(% of same period of previous year)	-	-	-	-	104. 1%	-	-	-	-	95. 3%	-	-				
Number of shipments	1, 062, 655	1, 205, 428	1, 272, 893	973, 356	4, 514, 332	1, 043, 370	968, 342	1, 033, 872	787, 364	3, 832, 948	967, 036	1, 075, 202				
(% of same Q previous year)	96. 7%	102. 1%	114. 4%	118. 3%	107. 1%	98. 2%	80. 3%	81. 2%	80. 9%	84. 9%	92. 7%	111.0%				
Average value per shipment	6, 252	5, 669	6, 461	5, 972	6, 095	5, 912	5, 691	6, 548	6, 158	6, 078	5, 504	4, 965				
(% of same Q previous year)	107. 6%	101. 9%	103. 5%	98. 0%	103. 1%	94. 6%	100. 4%	101. 4%	103. 1%	99. 7%	93. 1%	87. 2%				
														(0)		
E-commerce Business	Fiscal Year: 2020 (2021/3)					Fiscal Year: 2021 (2022/3)					Fiscal Year: 2022 (2023/3)					
(Contracted development and other e-commerce-	1Q	20	30	40	Full-year	10	20	30	40	Full-year	1Q	20	3Q	40	Full-year	
Transaction Value	194	187	334	326	1, 041	343	333	253	221	1, 152	194	166				
(% of same Q previous year)	-	-	-	-	-	177. 3%	177. 8%	75. 9%	68. 0%	110. 7%	56. 6%	49. 9%				
Sales	194	187	334	326	1, 041	338	301	173	75	889	98	103				
(% of same Q previous year)	-	-	-	-	-	174. 6%	160. 8%	51. 9%	23. 2%	85. 4%	29. 1%	34. 2%				
Operating profit	-34	-5	-32	-22	-95	22	-19	-77	-1	-75	17	13				
(% of sales)	-17. 8%	-3. 1%	-9. 7%	-7. 0%	-9. 2%	6. 5%	-5. 8%	-30. 6%	-0. 5%	-6. 6%	9. 2%	7. 9%				

	Year: 2020 (2021/3)			Fiscal		Fiscal Year: 2022 (2023/3)								
10	20	30	40	Full-year	10	20	30	4Q	Full-year	1Q	20	3Q	40	Full-year
584	555	559	548	2, 248	482	592	616	989	2, 680	836	487			
102. 3%	111. 2%	108. 8%	98. 4%	104. 9%	82. 4%	106. 6%	110. 2%	180. 5%	119. 2%	173. 5%	82. 2%			
584	555	559	548	2, 248	482	592	616	989	2, 680	836	487			
102. 3%	111. 2%	108. 8%	98. 4%	104. 9%	82. 4%	106. 6%	110. 2%	180. 5%	119. 2%	173. 5%	82. 2%			
99	67	4	-21	149	-99	-215	-158	93	-379	81	-79			
17. 0%	12. 1%	0. 7%	-3.8%	6. 6%	-20. 6%	-36. 4%	-25. 6%	9. 5%	-14. 1%	9. 7%	-16. 3%			
		Fiscal Year: 2021 (2022/3)						Fiscal Year: 2022 (2023/3)						
1Q	20	30	40	Full-year	1Q	20	30	4Q	Full-year	1Q	20	3Q	40	Full-year
1, 022	1, 060	711	684	3, 478	922	931	760	754	3, 369	825	714			
118.0%	54. 9%	54. 7%	113. 1%	73. 9%	90.3%	87. 8%	107.0%	110. 3%	96. 9%	89.5%	76. 7%			
228	245	286	310	1, 070	394	351	285	411	1, 443	457	365			
712.5%	126. 9%	169. 2%	121.6%	164. 9%	172. 6%	143. 4%	99. 5%	132. 8%	134. 8%	116.0%	103. 9%			
82	113	134	150	480	174	162	152	181	671	191	114			
8. 1%	10. 7%	18. 9%	22. 0%	13. 8%	18.9%	17. 5%	20. 1%	24. 0%	19. 9%	23. 1%	16.0%			
	Year: 2020 (2021/3)		Fiscal Year: 2021 (2022/3)						Fiscal Year: 2022 (2023/3)					
1Q	20	30	40	Full-year	10	20	30	4Q	Full-year	1Q	20	3Q	40	Full-year
321	359	658	398	1, 737	454	674	402	506	2, 038	500	699			
-	-	-	-	-	141.4%	187. 7%	61.2%	127. 2%	117. 3%	110.3%	103. 7%			
331	363	658	398	1, 752	346	544	299	372	1, 563	389	558			
-	-	-	-	_	104. 7%	149. 8%	45. 5%	93. 4%	89. 2%	112.4%	102. 5%			
-107	-85	137	-287	-343	-31	143	-33	28	106	1	-151			
-33. 6%	-23. 9%	20. 9%	-72. 2%	-19.8%	-7.0%	21. 2%	-8. 2%	5. 6%	5. 2%	0.3%	-21. 6%			
	584 102. 3% 584 102. 3% 99 17. 0%  10 1, 022 118. 0% 228 712. 5% 82 8. 1%  10 321 - 331107	10 20 584 555 102.3% 111.2% 584 555 102.3% 111.2% 99 67 17.0% 12.1% Fiscal 10 20 1.060 118.0% 54.9% 228 245 712.5% 126.9% 82 113 8.1% 10.7% Fiscal 10 20 321 359 331 363 107 -85	10 20 30 30 584 555 559 102. 3% 111. 2% 108. 8% 584 555 559 102. 3% 111. 2% 108. 8% 99 67 4 17. 0% 12. 1% 0. 7% Fiscal Year: 2020 (2021/3) 10 20 30 118. 0% 54. 9% 54. 7% 228 245 286 712. 5% 126. 9% 169. 2% 82 113 134 8. 1% 10. 7% 18. 9% Fiscal Year: 2020 (2021/3) 10 20 30 30 30 32 10. 7% 18. 9% Fiscal Year: 2020 (2021/3) 10 20 30 30 321 359 658 331 363 658 331 363 658	584       555       559       548         102.3%       111.2%       108.8%       98.4%         584       555       559       548         102.3%       111.2%       108.8%       98.4%         99       67       4       -21         17.0%       12.1%       0.7%       -3.8%         Fiscal Year: 2020 (2021/3)         10       20       30       40         1,022       1,060       711       684         118.0%       54.9%       54.7%       113.1%         228       245       286       310         712.5%       126.9%       169.2%       121.6%         82       113       134       150         8.1%       10.7%       18.9%       22.0%         Fiscal Year: 2020 (2021/3)         10       20       30       40         321       359       658       398         -       -       -       -         331       363       658       398         -       -       -       -         -       -       -       -         -       -       - <td>1Q         2Q         3Q         4Q         Full-year           584         555         559         548         2, 248           102.3%         111.2%         108.8%         98.4%         104.9%           584         555         559         548         2, 248           102.3%         111.2%         108.8%         98.4%         104.9%           99         67         4         -21         149           17.0%         12.1%         0.7%         -3.8%         6.6%    Fiscal Year: 2020 (2021/3)  10  20  30  40  Full-year  113.1%  73.9%  228  245  286  310  1,070  712.5%  126.9%  169.2%  121.6%  164.9%  82  113  134  150  480  8.1%  10.7%  18.9%  22.0%  13.8%  Fiscal Year: 2020 (2021/3)  10  20  30  40  Full-year  321  359  658  398  1,737 </td> <td>10         20         30         40         Full-year         10           584         555         559         548         2,248         482           102,3%         111,2%         108,8%         98,4%         104,9%         82,4%           584         555         559         548         2,248         482           102,3%         111,2%         108,8%         98,4%         104,9%         82,4%           99         67         4         -21         149         -99           17,0%         12,1%         0.7%         -3.8%         6.6%         -20.6%           Fiscal Year: 2020 (2021/3)           10         20         30         40         Full-year         10           1,022         1,060         711         684         3,478         922           118,0%         54,9%         54,7%         113,1%         73,9%         90,3%           228         245         286         310         1,070         394           712,5%         126,9%         169,2%         121,6%         164,9%         172,6%           82         113         134         150         480         174</td> <td>  10</td> <td>  10</td> <td>  10   20   30   40   Full-year   10   20   30   40   40   50   50   50   50   50   5</td> <td>  10   20   30   40   Full-year   10   30   30   40   Full-year   10   30   30   40   50   50   50   50   50   50   5</td> <td>  10   20   30   40   Full-year   10   30   30   40   50   50   50   50   50   50   5</td> <td>  10</td> <td>  10   20   30   40   Full-year   10   20   30   40   Full-year   10   20   30   40   Full-year   10   20   30   30   40   Full-year   30   30   30   30   30   30   30   3</td> <td>  10   20   30   40   Full-year   10   20   30   40   Full-yea</td>	1Q         2Q         3Q         4Q         Full-year           584         555         559         548         2, 248           102.3%         111.2%         108.8%         98.4%         104.9%           584         555         559         548         2, 248           102.3%         111.2%         108.8%         98.4%         104.9%           99         67         4         -21         149           17.0%         12.1%         0.7%         -3.8%         6.6%    Fiscal Year: 2020 (2021/3)  10  20  30  40  Full-year  113.1%  73.9%  228  245  286  310  1,070  712.5%  126.9%  169.2%  121.6%  164.9%  82  113  134  150  480  8.1%  10.7%  18.9%  22.0%  13.8%  Fiscal Year: 2020 (2021/3)  10  20  30  40  Full-year  321  359  658  398  1,737	10         20         30         40         Full-year         10           584         555         559         548         2,248         482           102,3%         111,2%         108,8%         98,4%         104,9%         82,4%           584         555         559         548         2,248         482           102,3%         111,2%         108,8%         98,4%         104,9%         82,4%           99         67         4         -21         149         -99           17,0%         12,1%         0.7%         -3.8%         6.6%         -20.6%           Fiscal Year: 2020 (2021/3)           10         20         30         40         Full-year         10           1,022         1,060         711         684         3,478         922           118,0%         54,9%         54,7%         113,1%         73,9%         90,3%           228         245         286         310         1,070         394           712,5%         126,9%         169,2%         121,6%         164,9%         172,6%           82         113         134         150         480         174	10	10	10   20   30   40   Full-year   10   20   30   40   40   50   50   50   50   50   5	10   20   30   40   Full-year   10   30   30   40   Full-year   10   30   30   40   50   50   50   50   50   50   5	10   20   30   40   Full-year   10   30   30   40   50   50   50   50   50   50   5	10	10   20   30   40   Full-year   10   20   30   40   Full-year   10   20   30   40   Full-year   10   20   30   30   40   Full-year   30   30   30   30   30   30   30   3	10   20   30   40   Full-year   10   20   30   40   Full-yea

\*\*Whit:million(JPY)

\*\*From 01 FY03/22, CR007 consolidated the former Advertising Agency and Media businesses into the Online Advertising agency and Media business to the SHOPLIST business to create the E-commerce business, and added the e-commerce related business, and added the e-commerce related business to the SHOPLIST business to create the E-commerce business, online Advertising and Media business, and other business into the Online Advertising and Media business, and other business or reference purposes.

\*\*Elitor Investment business or reference purposes, and other business or reference purposes, and other business or reference purposes.

\*\*EBITOA is operating profit excluding goodwill amortization, depreciation, and impairment losses due to M&A.