

First Quarter FY2025 (2026/03)

Financial Results Data Book

CROOZ, Inc.

TSE Standard; Code 2138

This document presents quantitative data related to financial conditions and key indicators for CROOZ. Going forward, we will be updating the data and releasing it on a quarterly basis. We hope that it will be useful as a reference when analyzing our company.

Consolidated Totals	Fiscal Year: 2023 (2024/3)					Fiscal Year: 2024 (2025/3)					Fiscal Year: 2025 (2026/3)				
	1Q	20	3Q	4Q	Full-year	10	20	30	4Q	Full-year	10	20	30	40	Full-year
Sales	3, 432	3, 513	3, 764	3, 560	14, 270	3, 592	3, 537	4, 036	3, 025	14, 191	2, 772				
(% of same Q previous year)	92. 9%	102. 8%	98. 8%	115. 6%	101. 9%	104. 7%	100. 7%	107. 2%	85. 0%	99. 4%	77. 2%				
Operating profit	271	275	-292	-91	161	-413	-441	-158	-12	-1, 025	-90				
(% of sales)	7. 9%	7. 8%	-7. 8%	-2. 6%	1. 1%	-11.5%	-12.5%	-3. 9%	-0. 4%	-7. 2%	-3.3%				
Net profit	393	677	112	-174	1, 008	-285	-77	-129	-37	-530	-159				
(% of same Q previous year)	233. 1%	-	49. 9%	-	395. 6%	-	-	-	-	-	-				
EBITDA	331	339	-227	-30	413	-364	-394	-106	12	-853	-79				
Number of employees	498	547	563	594	-	671	712	749	712	_	711				
IT outsourcing Business	Fiscal Year: 2023 (2024/3)						Fiscal Y	Fiscal Year: 2024 (2025/3)			Fiscal Year: 2025 (2026/3)				
	10	20	30	4Q	Full-year	10	20	30	4Q	Full-year	1Q	20	30	4Q	Full-year
Sales	626	690	788	947	3, 052	1, 019	1, 133	1, 307	1, 495	4, 955	1, 579				
(% of same Q previous year)	190.0%	173. 2%	156. 1%	155. 7%	165. 8%	162. 9%	164. 1%	165. 8%	157. 9%	162. 4%	154. 9%				
Operating profit	-13	-39	-30	71	-11	-47	-10	34	142	118	-14				
(% of same Q previous year)	-	-	-	117. 2%	-	-	-	-	199. 5%	-	-				
XNumber of engineer in operation	201	251	292	352	_	412	474	530	588	_	623				
IT outsourcing Business(SES)		Fiscal	Year: 2023 (2024/3)				Fiscal Y	ear: 2024 (2025/3)				Fisca	l Year: 2025 (2026/	3)	
Sales	1Q 275	20 356	3Q 442	4Q 508	通期 1,584	1Q 631	2Q 708	3Q 810	4Q 844	通期 2,994	1Q 936	20	30	40	Full-year
(% of same Q previous year)	227. 5% -4	229. 6%	225. 6% -14	221. 0% -12	225. 3% -28	228. 8%	198. 4% 28	183. 1% 60	166. 0% 72	189. 0% 164	148. 3% 55				
Operating profit	-4		-14	-12	-28	-	949. 0%	-	-	104	1607. 7%				
(% of same Q previous year)	-	12. 4%		-	_	-			-	_	1007. 7%				
IT outsourcing Business (Care and welfare staffing services Business)	1Q	Fiscal '	Year: 2023 (2024/3)	40	通期	10	Fiscal Y	ear: 2024 (2025/3)	40	通期	10	Fisca	1 Year: 2025 (2026/	3)	Full-year
Sales	0	0	0	4	ла. ж т	59	83	114	126	384	161	24	39	44	Turr-year
(% of same Q previous year)	_	_	_	_	_	_	_	11641. 3%	2603. 2%	6577. 3%	269. 2%				
Operating profit	0	-23	-20	-22	-66	-28	-25	-22	-26	-103	-37				
(% of same Q previous year)	_	_	-	_	_	-	-	_	_	-	-				
														A)	
IT outsourcing Business(Other)	10	20	Year: 2023 (2024/3)	40	通期	10	2Q Fiscal f	ear: 2024 (2025/3) 30	4Q	通期	10	2Q F18Ca	Year: 2025 (2026/	4Q	Full-year
Sales	350	333	344	433	1, 462	328	341	381	524	1, 576	481				
(% of same Q previous year)	168. 1%	137. 2%	111.6%	114. 7%	128. 5%	93. 8%	102.3%	110.8%	121. 1%	107. 8%	146. 6%				
Operating profit	-8	-18	5	106	83	-22	-13	-3	96	57	-33				
(% of same Q previous year)	-	-	55. 2%	242. 6%	163. 1%	-	-	-	91. 2%	69.3%	-				
E-commerce Business	Fiscal Year: 2023 (2024/3)				Fiscal Year: 2024 (2025/3)					Fiscal Year: 2025 (2026/3)					
2 Common SS Bac Moss	10	20	30	40	Full-year	10	20	30	40	Full-year	10	20	30	40	Full-year
Transaction Value	4, 370	4, 248	4, 964	3, 922	17, 506	4, 255	4, 161	5, 187	2, 146	15, 751	1, 416				
(% of same Q previous year)	80. 4%	78. 1%	82. 8%	96. 4%	83.6%	97. 4%	97. 9%	104. 5%	54. 7%	90.0%	33.3%				
Sales	1, 607	1, 686	2, 028	1, 676	6, 999	1, 819	1, 836	2, 206	1, 080	6, 942	947				
(% of same Q previous year)	80. 0%	84. 0%	96. 5%	112.6%	92.0%	113. 2%	108. 9%	108. 8%	64. 4%	99. 2%	52. 1%				
Operating profit	42	84	171	-88	209	32	-51	70	-7	44	29				
(% of same Q previous year)	-	-	202. 5%	-	-	76. 7%	-	41.0%	-	21.0%	90. 1%				
(% of Transaction Value)	1.0%	2. 0%	3.5%	-2. 3%	1. 2%	0. 8%	-1. 2%	1. 4%	-0. 4%	0.3%	2. 1%				
Ada. Business (E-commerce Business)		Fiscal	Year: 2023 (2024/3)				Fiscal Y	ear: 2024 (2025/3)				Fisca	l Year: 2025 (2026/	3)	
T W.I	10	20	30	40	Full-year	10	20	30	40	Full-year	10	20	30	40	Full-year
Transaction Value	79	179	348	518	1, 126	822	1, 112	1, 388	1, 157	4, 480	1, 416				
(% of same Q previous year)	79	170	227	265	951	1036. 5% 552	618.0%	398. 5%	223. 3% 753	397. 9%	172. 2% 947				
Sales (% of same Q previous year)	79	179	327	365	951	695. 8%	701 389. 6%	913 279. 1%	206. 5%	2, 920 306. 9%	171. 6%				
Operating profit		_ _5	- -15	-8	-35	-10	369. 0 _%	279. 170	200. 570	300.9%	171. 6%				
(% of same Q previous year)	-/	_5	-10	-0	-55	-10	-4	-	-	_	_				
(% of Transaction Value)	-8. 9%	-2. 9%	-4. 3%	-1. 6%	-3. 2%	-1. 3%	-0. 4%	1. 2%	0. 1%	0. 1%	2. 1%				
	0. 3/1			1. 0/0	U. Z.N	1.0/0			J. 1/J	J. 1/0	Z. 1/0				
Other Businesses	10	Fiscal Year: 2023 (2024/3) 10 20 30 40 Full			Full were	10		/ear: 2024 (2025/3) 3Q 4Q Full-year			10	Fiscal Year: 2025 (2026/3) 10 20 30 40 Full-year			
Sales	1Q 1, 198	2Q 1, 136	947	4Q 936	Full-year 4, 219	1Q 753	2Q 568	3Q 522	4Q 448	2, 293	1Q 246	ZU	SŲ	4 U	Full-year
(% of same Q previous year)	88. 5%	112. 3%	78. 7%	95. 3%	92. 7%	62. 9%	50.0%	55. 1%	47. 9%	54. 3%	32. 7%				
Operating profit	241	229	-433	-74	-37	-398	-379	-262	-147	-1, 188	-105				
(% of same Q previous year)	93. 9%	_	-	-	-	-	-	_	-	-	-				
*Unit:million(JPY)	30. 3/0														

**Unit: million(JPY)

**From 02 FY03/25, "IT outsourcing Business" which were previously groupted under "Other Businesses" have been separated due to being recognized as important segments and "Ada. Business" have been disclosed in "E-commerce Business".

**From 02 FY03/25, The nursing care welfare human resources service business has previously reported sales on a net basis for simplicity, but due to its increasing importance, we have changed to gross reporting, which is the appropriate method, starting from the fourth quarter of the fiscal year ending March 2025.

In line with this, in order to ensure comparability, the figures for the first three quarters of 2025 in the financial results briefing materials and financial results data book have also been changed to total amounts.

**From 01 FY03/26, "GameFi Business" was changed to "Other Business".

**EBITDA is operating profit excluding goodwill amortization, depreciation, and impairment losses due to M&A.

**Net profit is net profit attributable to owners of the parent.